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O F F I C E   O F   T R A I N I N G

Operations School  
Headquarters Training

COUNTERINSURGENCY PROGRAM PLANNING COURSE No. 5

11 May to 28 May 1964

Headquarters Building  
Room 1A-13



25X1A

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S E C R E T

## FOREWORD

The Counterinsurgency Program Planning Course is designed for CIA station chiefs posted to the more critical countries, for officers who will occupy such positions as deputy station chief, chief or deputy chief of base, chief of operations at a larger station, and for officers assigned at Headquarters to principal command or staff positions which bear directly on field operations.

The course takes up the origins, meaning, and concepts of the National Counterinsurgency Program, the Agency's role in counterinsurgency operations, its experience in paramilitary operations, its position on country teams, and the full range of problems pertaining to the direction of its field stations.

Emphasis is on the direction of CIA's overseas activities. The analysis of these problems will follow the pattern of the CIA station chief's responsibilities in maintaining relationships with other US Government representatives in the field; developing, maintaining, and exploiting foreign liaison contacts locally; managing the station's human and physical assets; directing operations; and serving as the reporter of all intelligence collected in the area, and as an evaluator of significant area developments.

S E C R E T

Monday, 11 May 1964

PART I  
Introduction

0830 - 0900      Opening Administration

0900 - 1020      Introduction to the Course

[REDACTED]  
Chief Instructor

25X1A

1030 - 1100      Opening Address

Richard Helms  
Deputy Director  
for Plans

25X1A

1115 - 1245      US policy, how it is created and in what forms it appears. US national security and US self interest - how they are manifested in policies. The Clandestine Services as an instrument of US policy. Intelligence support to the creators and implementors of policy, at home and abroad.

[REDACTED]  
Special Group Officer  
for the Clandestine Services

S E C R E T

Tuesday, 12 May 1964

PART II  
Operation of CIA Stations in the Less  
Developed and More Critical Countries

25X1A

0900 - 0945	Relations with other US Government agencies represented in the field. COS membership in the country team. Country team relationships. CIA's relations with other departments and agencies in Washington.	[REDACTED]	Assistant Deputy Director for Plans
1000 - 1100	The CIA station in the underdeveloped countries, and the role of the station chief. COS responsibilities for relations with other US Government representatives, relations with liaison contacts, and management of stations, the direction of operations, and overall intelligence and estimative reporting.	[REDACTED]	25X1A
1115 - 1300	The National Counterinsurgency Program. The role of the Department of State in policy making. Interdepartmental coordination in Washington and in the field. The function of the Special Group (CI). The concept of the country team.	[REDACTED]	U. Alexis Johnson Deputy Under Secretary of State for Political Affairs

Wednesday, 13 May 1964

Section A: Relations with Other US Government Representatives

0900 - 1125 Relations with other US Government agencies represented in the field - case histories and conclusions.

0900 - 1015

[REDACTED] 25X1A  
Chief  
Technical Services Division

1020 - 1125

[REDACTED] 25X1A  
Special Assistant to the  
Deputy Director for Plans

1130 - 1300 The historic development of US assistance projects. AID operations as instruments of US policy. The role of AID in Counterinsurgency programs. AID-CIA relationships and related programs in the field.

William J. Mazzocco  
AID and Economic Advisor  
US Information Agency

Thursday, 14 May 1964

0900 - 1025 Relations with other US Government agencies represented in the field (continued).

[REDACTED]  
Deputy Director  
Office of Training

25X1A

1030 - 1120 The coordination of clandestine collection and counterintelligence activities abroad - a review of the procedures set forth in the DCID/5 series.

[REDACTED]  
Chief, Departmental Coordination Group  
FI Staff

25X1A

1130 - 1300 Developments and changes in US information programs up to the present. The relationship of USIA's mission and CIA's covert role in Counterinsurgency operations. Examples of new operational techniques being tried in critical areas.

Brian Battey  
Director of Training  
US Information Agency

Friday, 15 May 1964

Section B: Relations with Liaison Contacts

0900 - 0950	Relations with local liaison contacts - [REDACTED] COS personal relations with senior liaison officials, and supervision of all station liaison activities.	[REDACTED] Deputy Chief AF Division	25X1A
1000 - 1120	Developing liaison operations and penetrating the hostile left and the Communist Party in [REDACTED]	[REDACTED] WH Division	25X1A
1130 - 1300	The roles and missions of the Department of Defense in Counterinsurgency operations. The relationship between military operations and CIA paramilitary operations in the field.	Col. Henry Chisholm, USAF Chief, Plans, Doctrine and Resources Division Joint Chiefs of Staff  Col. James Short, USMC Resources Branch Plans, Doctrine and Resources Division Joint Chiefs of Staff	25X1A

Monday, 18 May 1964

0900 - 1020 A global view of CIA liaison activities. The range of purposes and the range of results. Some criticisms and conclusions.

[REDACTED]  
Deputy Chief  
FI Staff

25X1A

Section C: The Management of Stations

1030 - 1150 The management of stations. Personnel, funds, security, communications, cover and support. Particular administrative problems of class B Stations

[REDACTED]  
FE Division

25X1A

1200 - 1300 The management of stations from the view of the Chief of Support The COS as his own support chief in the smaller stations.

[REDACTED]  
Chief, Support Staff  
FE Division

25X1A

Tuesday, 19 May 1964

0900 - 1300 The present and future of station communications systems. A description of the systems in use and in development. CIA's role in the National Communications System. Relationships with the Department of State. COS relationships with the Communicators. Suggestions for the proper use of communications. Message writing. A description of techniques and practices employed in CIA communications. The future of government communications systems.

A tour of the Washington Signal Center.

[REDACTED]  
Chief  
Telecommunications Staff  
Office of Communications

25X1A

Wednesday, 20 May 1964

Section D: The Direction of Operations

0900 - 1045	The COS' responsibility for the direction of station operations. Targetting the station's resources. Redirecting effort. Developing new assets. Dropping marginal operations. The importance of operational judgment in selective targetting, particularly in the very small station. Review and evaluation of station performance.	[REDACTED]	25X1A
1155 - 1210	Handling defectors and walk-ins. Bloc representatives and local party members.	[REDACTED]	25X1A
1215 - 1300	Special Operations	[REDACTED]	25X1A

Chief  
Reports and Review Staff  
FE Division

Chief of Operations  
WH Division

Special Projects Group  
CI Staff

Thursday, 21 May 1964

0900 - 1000 Better procedures for small stations' handling of reports and requirements. Developments in the intelligence reporting system.

[REDACTED]  
Deputy Chief  
FI Intelligence Group

25X1A

1010 - 1130 The role and methodology of the CIA station in meeting the Communist threat in an under-developed country of the Middle East.

[REDACTED]  
Chief  
NE Division

25X1A

1140 - 1300 [REDACTED]

25X1A

Friday, 22 May 1964

0900 - 1025 Operations against the Soviet Union.

[REDACTED]  
Chief  
SR Division

25X1A

1030 - 1100 Training support to CIA field stations.

[REDACTED]  
Chief  
Headquarters Training  
Office of Training

25X1A

1100 - 1300 CIA Operations and relationships during the crisis in the [REDACTED]

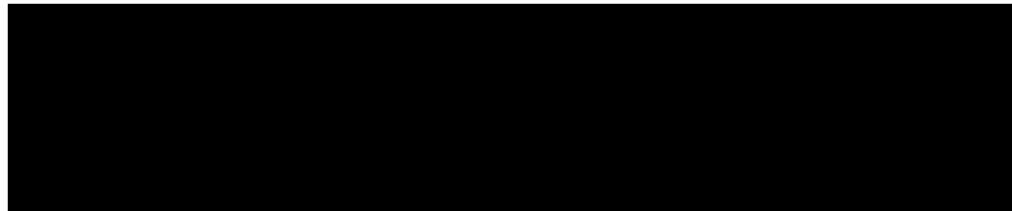
[REDACTED]  
Africa Division

25X1A

25X1A

Monday, 25 May 1964

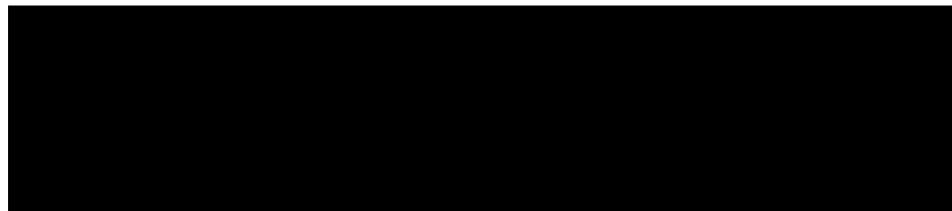
0900 - 1030



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1030 - 1130      Reading

1130 - 1300



25X1A

Tuesday, 26 May 1964

0900 - 1030 The effect of the station's communications on Headquarters' view of station performance. The problems of maintaining mutual understanding between Headquarters and the field.

[REDACTED]  
Deputy Chief  
FE Division

25X1A

Section E: Over-all Intelligence and Estimative Reporting

1040 - 1140 The COS' responsibility for over-all intelligence analysis and field estimates for Washington. Ray S. Cline  
Deputy Director  
for Intelligence

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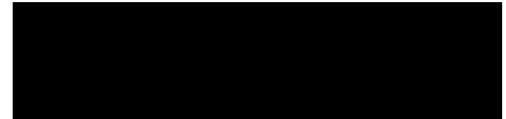
1150 - 1300 A survey and discussion of clandestine communications systems and equipment. To be announced

Wednesday, 27 May 1964

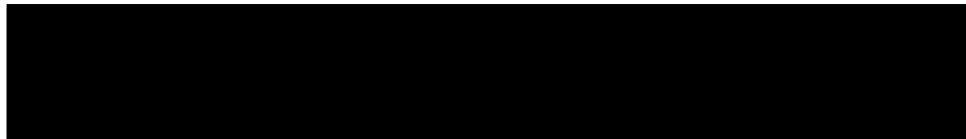
PART III  
Military and Paramilitary Operations

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0900 - 1030 CIA's role in paramilitary operations, and the internal Agency elements organized to support and direct PM activity. Some historical examples of CIA paramilitary action, and the lessons learned.



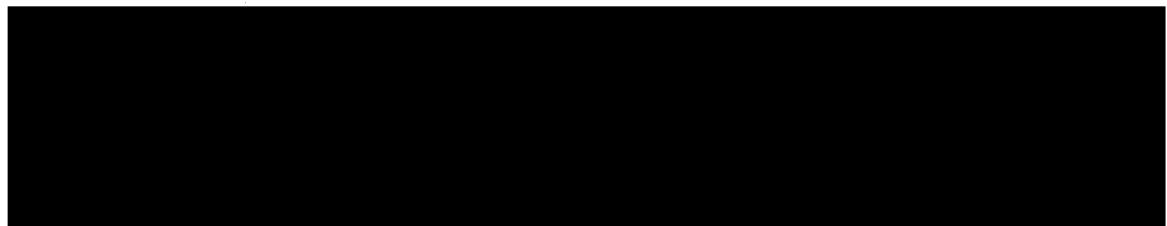
1045 - 1145



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25X1A

1200 - 1300



Technical Services Division

Thursday, 28 May 1964

## PART IV

### Review, Seminar, and Conclusion

0900 - 1100 A review and analysis of the situation in Vietnam. CIA relations with the recent and present leaderships. The impact of the coup on COS relations with the country team and with senior Vietnamese liaison contacts. CIA's role in Counterinsurgency operations - intelligence, counterintelligence, [redacted] and paramilitary action.

Chief  
FE Division

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25X1A

1110 - 1140 Seminar

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